

Questions posed by MCC SLT and Finance Colleagues**Appendix C**

This list is not intended to be exhaustive at this stage, but merely aims to highlight some of the further work and activities that may be required to reach Full Business Case and demonstrate a clear full comparative analysis of Options 2 and 3 for a final decision to be taken.

| | Question | Cross reference to Business Case |
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| 1. | Why are we considering/proposing to set up a new delivery model? | Pages 7; 8; |
| 2. | What are the benefits to the Council; Services affected and the public of a new delivery model being set up? How does potential transfer help sustain services more generally? | Pages 20-23; 28-32; 63-64; 88 (App E); 145 (App X); 132 (App U) |
| 3. | What assumptions are made about increased attendance, and how would the new delivery model propose to achieve e.g. new facilities, refresh of old, marketing? | Pages 30-31; 63-65; 88 (App E) |
| 4. | How does it all work – how is it afforded? | Pages 59-65; 88 (App E); 145 (App X) |
| 5. | What's the level of set up costs involved in establishing a new entity? | Pages 14; 41-42; 60-61 |
| 6. | Can it be demonstrated the level of continued support required from the Council and its reduction over time? | Pages 13-14 |
| 7. | How can the reduction in corporate support could be achieved? | Page 66; 88 (App E) |
| 8. | What are the net cost/savings? | Pages 30; 60-63; 65-67 |
| 9. | What will be the sustained/improved performance of the service areas affected? | Pages 28-32; 60; 63-64 |
| 10. | What is the length of contract intended to volunteer to the Council? | Pages 65-66; 145 (App X) |
| 11. | How will proposed transfer impact the provision of the other services staying within the Local Authority? | Finance colleagues have advised the review of central costs will be finalised |

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| | | by the autumn. Indications suggest the status quo will be maintained. |
| 12. | What will be the effect on jobs – positive/negative, sustaining/declining, terms and conditions etc.? | Pages 54-57 |
| 13. | Do we know where local and national union representation stands on creation of Trust? | Pages 56; 104 (App K); 130 (App T) |
| 14. | What mechanisms are envisaged as an adequate review mechanism, and what “breakpoints” are advocated where Council get an early opportunity to influence any failing situation? | Pages 47-52; Also refer to Appendix D in the papers circulated for Joint Select - Paper on Board Structure and Make-up |
| 15. | Has consideration been given to the risks involved in setting up an ADM and what will be the mitigations required to ensure future success? | Page 104 (App K) |